

# NTT - A 10-year Retrospective

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2005 - 2014

[NTT 30th Anniversary]



NIPPON TELEGRAPH AND TELEPHONE CORPORATION





## On the Occasion of Publication

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2015 marks the 30th anniversary of the privatization of the Nippon Telegraph and Telephone Corporation. There have been major transformations during this period that include dividing the company into a data communications business and mobile communications business and then the move to a group management structure with a holding company as part of the NTT Group's reorganization in 1999. At the same time, the telecommunications market has undergone considerable changes and players and services are now global. As a world-class ICT network and service provider, the NTT Group has constantly strived to contribute to the development of society. We owe all of this to our customers and shareholders, as well as related industries and government organizations to whom we are extremely grateful for all their ongoing support. I would also like to express my deepest gratitude to all current and former Group members for their efforts in building our wisdom and their continual additions to it.

On the basis of our current Medium-Term Management Strategy, "Towards the Next Stage," the NTT Group is making bold efforts to achieve the key pillars of "Global Cloud Service" and "Comprehensively Strengthen Network Service Competitiveness." Furthermore, with our new initiative Hikari Collaboration Model, we are taking up new challenges.

In addition, the year celebrating our 30th anniversary has become an even greater milestone with NTT being confirmed as a Gold Partner for the Tokyo 2020 Olympics and Paralympics in the field of telecommunications service. Not only will we contribute to carrying out a safe and secure Olympics, we will also collaborate with a number of other partners to provide an unprecedented level of hospitality ("omotenashi"). Furthermore, we will also make efforts to contribute to leaving a lasting legacy for the next generation.

The NTT Group, as the "Value Partner" everyone continues to select, will collaborate with a diverse range of players to contribute to making a convenient and prosperous society.

We will also continue to ask all those with a stake in the NTT Group for their ongoing understanding and support in the future.

A handwritten signature in black ink that reads "Hiroo Unoura". The signature is fluid and cursive, with a long horizontal stroke at the end.

**Hiroo Unoura**

Representative Director and President,  
Chief Executive Officer  
Nippon Telegraph and Telephone Corporation

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Hiroo Unoura

Representative Director and President, Chief Executive Officer

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- Company and department names as well as position titles used are those that were current at the time.
- Company names do not include the legal terms or abbreviations regarding their legal status that appears in formal names.
- "Nippon Telegraph and Telephone Corporation" is referred to as "NTT," "Nippon Telegraph and Telephone East Corporation" as "NTT East" and "Nippon Telegraph and Telephone West Corporation" as "NTT West."
- The original source of all text and images included in this publication is indicated wherever possible. The titles of NTT publications are abbreviated.
- Text taken from other sources has been included as originally published wherever possible. In some cases, the text has been edited to improve readability.
- Figures displaying breakdowns in tables and graphs have been rounded where necessary and may not always equal the total.
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