

NTT at a glance

Who we are

NTT Group is a leading company in the telecommunications business. We operate in a wide range of domestic and overseas markets by utilizing the customer base and expertise in communication networks and ICT that we have cultivated over our history.

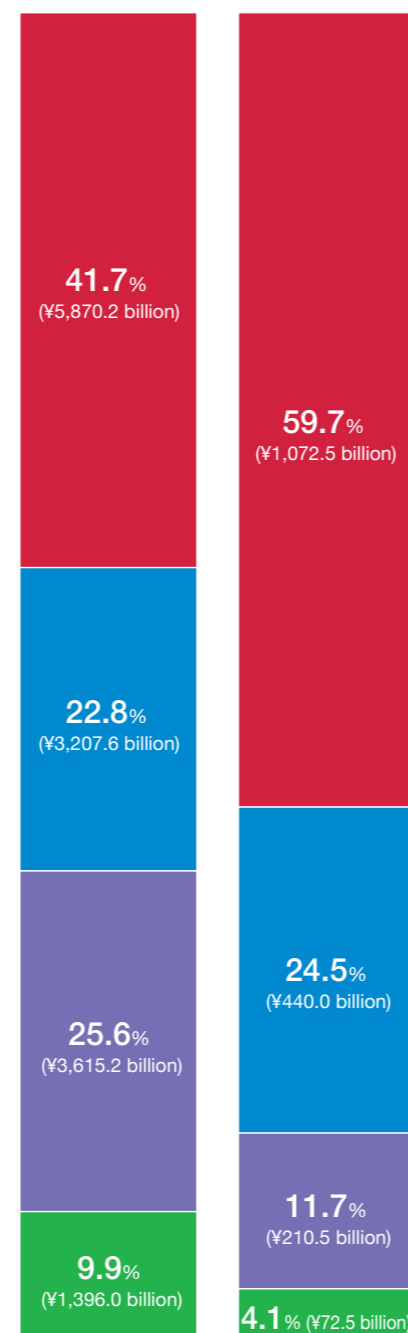
What we do

As "Your Value Partner", we aim to work together with our partners to solve social issues through our business activities. We work to make the world a place where all people can enjoy the benefits of ICT so that they may be able to live and work more comfortably and happily.



Business	Services and Main Companies
Integrated ICT Business	<p>The principal services in the Integrated ICT Business are mobile phone services, domestic inter-prefectural communications services, international communications services, solutions services, and system development services and related services.</p>
Regional Communications Business	<p>The principal services in the Regional Communications Business are domestic intraprefectural communications services and related ancillary services.</p>
Global Solutions Business	<p>The principal services in the Global Solutions Business are system integration services, network system services, cloud services, global data center services, and related services.</p>
Other Businesses (Real Estate, Energy and Others)	<p>Other Group companies Others include the real estate business, energy business and others.</p>

Operating Revenues* (FY2021) **¥12,156.4 billion** **Operating Profit*** (FY2021) **¥1,768.6 billion**



*Percentage of simple sum of each segment (including intersegment transactions)

Consolidated Financial Highlights (IFRS) (Unit: Billions of yen)

	FY2019	FY2020	FY2021
Operating revenues	11,899.4	11,944.0	12,156.4
Operating profit	1,562.2	1,671.4	1,768.6
Profit attributable to NTT	855.3	916.2	1,181.1
Total assets	23,014.1	22,965.5	23,862.2
NTT shareholders' equity ¹	9,061.1	7,562.7	8,282.5
Earnings per share (EPS) (yen) ^{2,3}	231.21	248.15	329.29
Ratio of profit attributable to NTT (ROE) (%)	9.3	11.0	14.9
ROIC (%)	6.6	7.2	7.5
Cash flows from operating activities ⁴	2,995.2	3,009.1	3,010.3
Cash flows from investing activities	(1,852.7)	(1,424.5)	(1,699.2)
Free cash flows ⁴ (Cash flows from operating activities + Cash flows from investing activities)	1,142.5	1,584.5	1,311.1
Cash flows from financing activities	(1,041.3)	(1,689.5)	(1,438.1)

¹ NTT shareholders' equity does not include the portion attributable to non-controlling interests.
² EPS is calculated based on the average number of shares outstanding during the fiscal year, excluding treasury stock, and BPS is calculated based on the number of shares outstanding at the end of the fiscal year, excluding treasury stock.
³ NTT conducted a two-for-one stock split of its common stock with an effective date of January 1, 2020. The figures reflect the impact of this stock split.
⁴ Amount excluding the impact of the last day of the previous fiscal years having been a non-business day

Reference <Business Segment Review>

To allow for the strategic utilization of resources and assets as well as swift decision-making across NTT Group, the Group has reviewed its corporate organization, such as by making NTT DOCOMO a wholly owned subsidiary in December 2020 and making NTT Communications and NTT Comware subsidiaries in January 2022. This brought NTT Group's segments from five to four from the fourth quarter of fiscal year 2021.

