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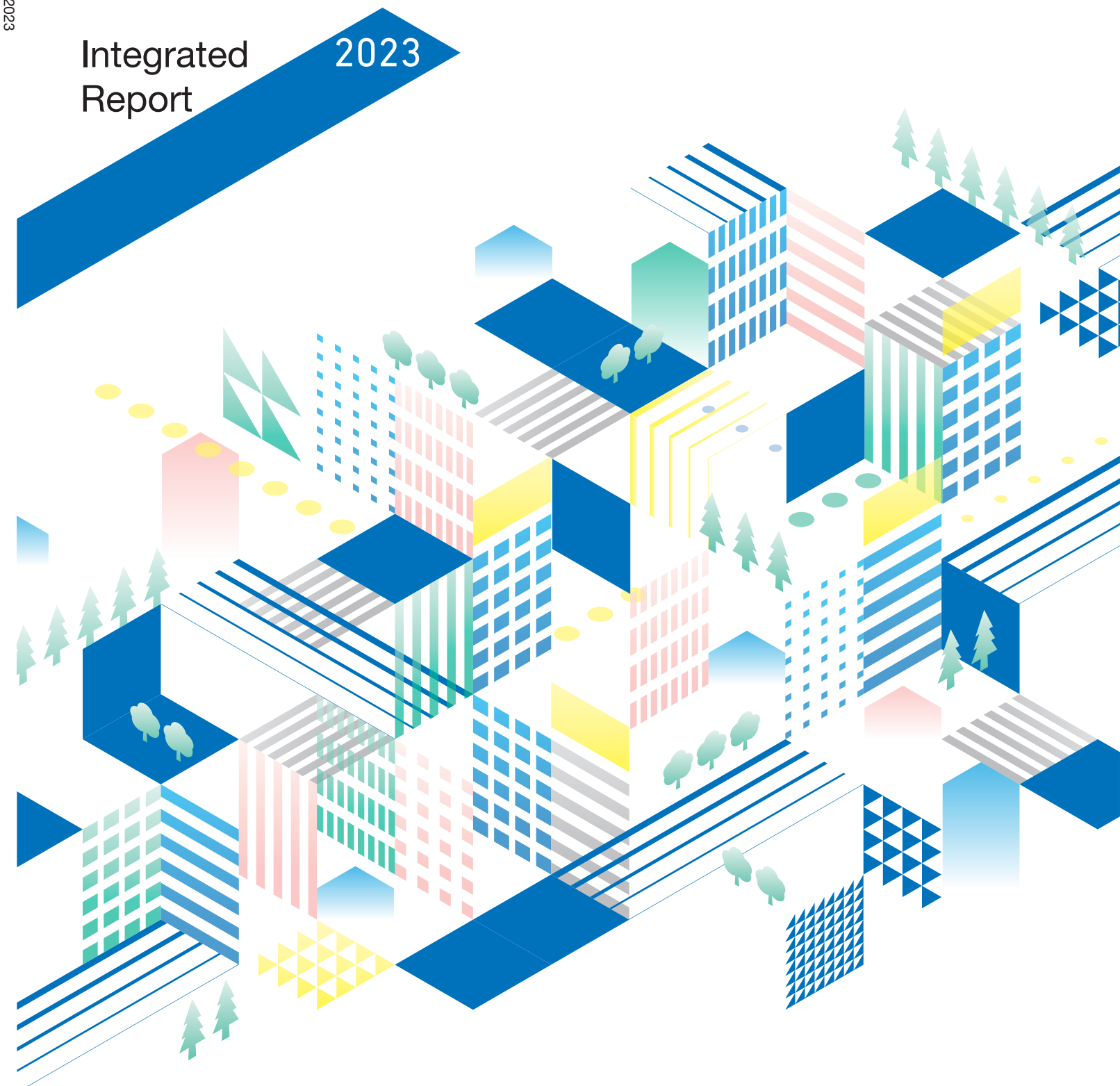
YouTube
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NTT Integrated Report 2023

INNOVATING A SUSTAINABLE FUTURE FOR PEOPLE AND PLANET

Integrated Report 2023



NTT
NIPPON TELEGRAPH AND TELEPHONE
CORPORATION



<https://group.ntt/en/>



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For detailed financial and non-financial data, please refer to "Financial and Non-Financial Data" on our corporate website at https://group.ntt/en/csr/data/financial_nofinancial.

Forward-looking Statements

The forward-looking statements and projected figures concerning the future performance of NTT and its subsidiaries and affiliates contained or referred to in this report are based on a series of assumptions, projections, estimates, judgments, and beliefs of the management of NTT in light of information currently available to it regarding the economy, the telecommunications industry in Japan, and other factors.

These projections and estimates may be affected by the future business operations of NTT and its subsidiaries and affiliates, the state of the economy in Japan and abroad, possible fluctuations in the securities markets, the pricing of services, the effects of competition, the performance of new products, services, and new businesses, changes to laws and regulations affecting the telecommunications industry in Japan and elsewhere, and other changes in circumstances that could cause actual results to differ materially from the forecasts contained or referred to in this report.

Editorial Policy

This report has been compiled with the primary objective of helping our diverse stakeholders, including shareholders and investors, to better comprehend the NTT Group's growth strategy. This strategy aims to create new value for our customers and society at large, and to transition towards a sustainable society through our business activities. Starting from fiscal 2023, we have merged the previously independent Annual Report and Sustainability Report into a single Integrated Report. This allows us to communicate more comprehensively to all our stakeholders about the NTT Group's mid- to long-term corporate value enhancement efforts and initiatives. With regard to sustainability information, this report provides details on our materiality (key issues) and their relevance to our medium-term management strategy. Further details on our initiatives can be found on the Sustainability page of our corporate website. We sincerely hope this Integrated Report will assist all stakeholders in deepening their understanding of the NTT Group.

Note about Abbreviations

In this Annual Report, "NTT DOCOMO" refers to NTT DOCOMO, INC., "NTT Communications" refers to NTT Communications Corporation, "NTT East" refers to Nippon Telegraph and Telephone East Corporation, "NTT West" refers to Nippon Telegraph and Telephone West Corporation, "NTT DATA Group" refers to NTT DATA Group Corporation, "NTT DATA Japan" refers to "NTT DATA Japan Corporation," "NTT Urban Solutions" refers to NTT Urban Solutions, Inc., and "NTT Anode Energy" refers to NTT Anode Energy Corporation.

Other Materials

Financial and Non-Financial Data
https://group.ntt/en/csr/data/financial_nofinancial

NTT Group Sustainability
<https://group.ntt/en/csr/>

Securities Report
<https://group.ntt/en/ir/library/yuho/>

Shareholders' Meeting Materials
https://group.ntt/en/ir/shares/shareholders_meeting/

Corporate Governance Report
<https://group.ntt/en/ir/mgt/governance/>

Presentation Materials
<https://group.ntt/en/ir/library/presentation/index.html>