

September 17, 2025

To whom it may concern:

Company Name: NTT, Inc.
Name of Representative: Akira Shimada, President and Chief Executive Officer
(Code No.: 9432, Prime Market of the Tokyo Stock Exchange)

Notice Regarding the Results of Tender Offer by NTT's Subsidiary (NTT DOCOMO, INC.) for the Share Certificates of CARTA HOLDINGS, INC. (Securities Code: 3688)

NTT DOCOMO, INC. ("NTT DOCOMO"), a subsidiary of NTT, Inc. ("NTT"), decided on August 15, 2025 to acquire the share certificates of CARTA HOLDINGS, INC. (Code No.: 3688, listed on the Prime Market of the Tokyo Stock Exchange; the "Target Company") through a tender offer (the "Tender Offer"), pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948; as amended), and conducted the Tender Offer from August 18, 2025. The Tender Offer was completed on September 16, 2025. We hereby announce the results as follows:

NTT also announces that as a result of the Tender Offer, the Target Company will become NTT DOCOMO's affiliate accounted for under the equity method as of September 24, 2025 (the settlement commencement date of the Tender Offer).

Overview of NTT DOCOMO Inc.

Address:	2-11-1 Nagata-cho, Chiyoda-ku, Tokyo
Name & Title of Representative:	Yoshiaki Maeda, President and CEO
Business Profile:	Consumer communications business; smart life business; and other businesses
Capital Funds:	949,679 million yen (as of March 31, 2025)

For more details, please refer to the attached "Notice Regarding the Results of Tender Offer for the Share Certificates of CARTA HOLDINGS, INC. (Securities Code: 3688) and Change to Affiliate Accounted for Under the Equity Method" announced by NTT DOCOMO on September 17, 2025.

End

For further inquiries, please contact:
Terashima or Ooshima
Investor Relations
Finance and Accounting Department
Contact us by email: <https://group.ntt/en/ir/contact/>

September 17, 2025

To Whom It May Concern

Company Name: NTT DOCOMO Inc.
Representative: President & CEO Yoshiaki Maeda
Contact: Business Alliance Department
Yasuyama, Nakagawa, and Naito
+81-3-5156-1284

Notice Regarding the Results of Tender Offer for the Share Certificates of CARTA HOLDINGS, INC. (Securities Code: 3688) and Change to Affiliate Accounted for Under the Equity Method

On August 15, 2025, NTT DOCOMO, INC. (the “Tender Offeror”) decided to acquire the share certificates of CARTA HOLDINGS, INC. (Securities Code: 3688, listed on the Prime Market of Japan Exchange Group, Inc. (the “Tokyo Stock Exchange”); the “Target Company”) through a tender offer (the “Tender Offer”), pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948; as amended; the “Act”), and conducted the Tender Offer from August 18, 2025. The Tender Offer was completed on September 16, 2025, and the Tender Offeror hereby announces the results as set forth below:

We also announce that as a result of the Tender Offer, the Target Company will become the Tender Offeror’s affiliate accounted for under the equity method as of September 24, 2025 (the settlement commencement date of the Tender Offer).

I. Results of Tender Offer

1. Summary of Purchase

(1) Name and address of Tender Offeror:

NTT DOCOMO Inc.

11-1, Nagata-cho 2-chome, Chiyoda-ku, Tokyo

(2) Name of Target Company

CARTA HOLDINGS, INC.

(3) Type of share certificates pertaining to purchase

(i) Common shares

(ii) Stock Options

- (a) The 10th series of stock options which were issued pursuant to a resolution passed at meeting of the Target Company’s Board of Directors held on April 26, 2024 (the “10th Series Stock Options”) (exercisable from April 27, 2026, to April 26, 2029).
- (b) The 11th series of stock options which were issued pursuant to a resolution passed at the meeting of the Target Company’s Board of Directors held on April 26, 2024 (the “11th Series Stock Options,” and together with the 10th Series Stock Options, the “Stock Options”) (exercisable from April 27, 2026, to April 26, 2034).

(4) Number of share certificates to be purchased

Type of Share	Number of Share to be Purchased	Minimum Number of Share to be Purchased	Maximum Number of Share to be Purchased
Common Shares	11,921,855 (shares)	3,425,400 (shares)	- (shares)
Total	11,921,855 (shares)	3,425,400 (shares)	- (shares)

(Note 1) If the total number of share certificates tendered for the Tender Offer (the “Tendered Share Certificates”) is less than the minimum number of share certificates to be purchased (3,425,400 shares), none of the Tendered Share Certificates will be purchased. If the total number of the Tendered Share Certificates equals or exceeds the

minimum number of shares to be purchased (3,425,400 shares), all of the Tendered Share Certificates will be purchased.

(Note 2) Since there is no upper limit on number of shares to be purchased in the Tender Offer, the number of shares to be purchased is the maximum number of the Target Company's common shares (the "Target Company Stock") that the Offeror will purchase in the Tender Offer (11,921,855 shares). Such maximum number (11,921,855 shares) is obtained based on the following calculation: (a) - (b) + (c) - (d), where (a) is the total number of outstanding shares of the Target Company (25,300,971 shares) as of June 30, 2025, as stated in the "Semi-Annual Securities Report for the 27th Business Term" filed by the Target Company on August 8, 2025 (the "Target Company Semi-Annual Securities Report"), (b) is the number of treasury shares held by the Target Company as of June 30, 2025 (610 shares) as stated in the "Financial Results for the 2nd Quarter of the Fiscal Year Ending December 31, 2025 [Japanese Standards] (Consolidated)" which was announced by the Target Company on August 8, 2025 (the number of shares resulting from (a) - (b) is 25,300,361 shares; the "Base Number of Shares"), (c) is the total number of shares of the Target Company Stock subject to the Stock Options (63,000 shares) (the number of shares resulting from (a) - (b) + (c) is 25,363,361 shares), and (d) is the total number of shares of the Target Company Stock held by the Target Company's parent company, Dentsu Group Inc. ("Dentsu Group") (13,441,506 shares).

(Note 3) Shares less than one unit will also be subject to the Tender Offer. If a shareholder exercises their right to sell shares less than one unit pursuant to the Companies Act (Act No. 86 of 2005; as amended), the Target Company may purchase its own shares during the purchase period of the Tender Offer (the "Tender Offer Period") in accordance with the procedures set forth in the laws and regulations.

(Note 4) The Target Company does not intend to acquire any of its treasury shares through the Tender Offer.

(Note 5) While the start date of the exercise period for each of the Stock Options is April 27, 2026, the exercise of the Stock Options and a resulting issue or transfer of the Target Company Stock to holders of the Stock Options are not expected to occur during the Tender Offer Period.

(5) Purchase period

(i) Initial purchase period after notification

From August 18, 2025 (Monday) until September 16, 2025 (Tuesday) (21 Business Days)

(ii) Possible extension of Tender Offer Period at Target Company's request

If the Target Company had submitted a position statement requesting an extension of the Tender Offer Period pursuant to Article 27-10, Paragraph 3 of the Companies Act, the Tender Offer Period would have been extended to 30 business days, ending on Tuesday, September 30, 2025. However, such statement was not submitted.

(6) Purchase price

(i) 2,100 yen per common share

(ii) Stock Options

(a) 40,800 yen per 10th Series Stock Option

(b) 40,800 yen per 11th Series Stock Option

2. Results of Purchase

(1) Outcome of Tender Offer

There was a condition for the Tender Offer that none of the Tendered Share Certificates would be purchased if the total number of the Tendered Share Certificates was less than the minimum number of shares to be purchased (3,425,400 shares); however, since the total number of the Tendered Share Certificates (9,575,416 shares) exceeded the minimum number of shares to be purchased (3,425,400 shares), all of the Tendered Share Certificates will be purchased as described

in the Tender Offer commencement announcement and the Tender Offer statement (including the matters amended through the amended statement thereto which was subsequently submitted).

(2) Date of Public Notice of Result of the Tender Offer, and Name of newspaper for publication

In accordance with Article 27-13, Paragraph 1 of the Financial Instruments and Exchange Act, the results of the Tender Offer were publicly announced to the press on September 17, 2025, by the method prescribed in Article 9-4 of the Order for Enforcement of the Financial Instruments and Exchange Act (Cabinet Order No. 321 of 1965, as amended) and Article 30-2 of the Cabinet Office Order on Disclosure Required for Tender Offer for Share Certificates by Persons Other Than Issuers (Ministry of Finance Order No. 38 of 1990, as amended; the “Cabinet Office Order”).

(3) Number of Purchased Share Certificates, Etc.

Type of Share Certificates	(i) Number of Tenders Converted into Shares	(ii) Number of Purchases Converted into Shares
Stock Certificates	9,512,416 shares	9,512,416 shares
Share Option Certificates	63,000 shares	63,000 shares
Corporate Bond Certificates with Share Options	— shares	— shares
Beneficiary Securities of Share Certificates ()	— shares	— shares
Depository Receipts for Share Certificates ()	— shares	— shares
Total	9,575,416 shares	9,575,416 shares
(Total Number of Potential Share Certificates, etc.)	(63,000 shares)	(63,000 shares)

(4) Ownership Ratio of Share Certificates, Etc. After the Tender Offer

Number of Voting Rights Pertaining to Share Certificates Held by the Tender Offeror Before Purchase	—	(Ownership Ratio of Share Certificates, Etc. Before the Tender Offer: —%)
Number of Voting Rights Pertaining to Share Certificates Held by Specially Related Parties Before Purchase	134,415	(Ownership Ratio of Share Certificates, Etc. Before the Tender Offer: 53.00 %)
Number of Voting Rights Pertaining to Share Certificates Held by the Tender Offeror After Purchase	95,754	(Ownership Ratio of Share Certificates, Etc. After the Tender Offer: 37.75%)

Number of Voting Rights Pertaining to Share Certificates Held by Specially Related Parties After Purchase	134,415	(Ownership Ratio of Share Certificates, Etc. After the Tender Offer: 53.00 %)
Number of Voting Rights of All Shareholders of the Target Company	252,830	

(Note 1) The “Number of Voting Rights Pertaining to Share Certificates Held by Specially Related Parties Before Purchase” and “Number of Voting Rights Pertaining to Share Certificates Held by Specially Related Parties After Purchase” show the total number of voting rights pertaining to share certificates held by each specially related party (excluding any persons who are excluded from specially related parties pursuant to Article 3, Paragraph (2), Item (i) of the Cabinet Office Ordinance in the calculation of the share certificate holding ratio pursuant to each item of Article 27-2, Paragraph (1) of the Financial Instruments and Exchange Act)

(Note 2) The “Total number of voting rights of all shareholders of the Target Company” is the number of voting rights held by all shareholders, etc. as of June 30, 2025, as indicated in the Target Company Semi-Annual Securities Report of the (the number of shares for one unit is specified as 100 shares). However, since shares less than one unit (excluding treasury shares less than one unit held by the Target Company) and Share Options are also subject to the Tender Offer, for the purpose of calculating the “Share certificate holding ratio before purchase” and the “Share certificate holding ratio after purchase,” the denominator is the number of voting rights (253,633) pertaining to the number of shares (25,363,355 shares), which is obtained by deducting the number of shares of the Target Company Stock less than one unit (6 shares) out of the Target Company Stock held by Dentsu Group (13,441,506 shares) from the number of shares (25,363,361 shares), which is obtained by adding the total number of shares of the Target Company Stock subject to the Stock Options (63,000 shares) to the Base Number of Shares (25,300,361 shares).

(Note 3) The “Ratio of Share Certificates, Etc. Before the Tender Offer” and “Ownership Ratio of Share Certificates, Etc. After the Tender Offer” are both rounded to the nearest hundredth.

(5) Calculation in the event of conducting the purchase by a pro rata method

There are no applicable matters.

(6) Settlement method

(i) Name and location of head office of financial instruments business operator or bank, etc. in charge of purchase settlement
Mizuho Securities Co., Ltd., 1-5-1, Otemachi, Chiyoda-ku, Tokyo

(ii) Commencement Date of the Settlement

September 24, 2025 (Wednesday)

(iii) Method of Settlement

A notice of purchases pursuant to the Tender Offer will be mailed to the addresses of shareholders who tendered their shares in response to the Tender Offer (the “Tendering Shareholders”) (or, in the case of shareholders (including corporate shareholders) who are foreign residents (“Foreign Shareholders”), their standing proxies) without delay after the end of the Tender Offer Period. Purchases will be made in cash. In accordance with the instructions of the Tendering Shareholders (or, in the case of Foreign Shareholders, their standing proxies), the sale proceeds for the purchased share certificates will be remitted by the Tender Offer Agent to the address designated by the Tendering Shareholders (or, in the case of Foreign Shareholders, their standing proxies) or paid into the accounts of the Tendering Shareholders whose applications have been accepted by the Tender Offer Agent without delay after the settlement commencement date.

3. Policy Following the Tender Offer and Future Prospects

The policy following the Tender Offer and the future prospects remain unchanged from the details described in “Notice Concerning Commencement of Tender Offer for Share Certificates of CARTA HOLDINGS, INC. (Securities Code: 3688)” (as amended) announced by the Tender Offeror as of August 15, 2025.

In response to the results of the Tender Offer, the Tender Offeror plans to request the Target Company to implement procedures for the purposes of making the Tender Offeror and Dentsu Group the only shareholders of the Target Company, and for making the Target Company Stock go private. As of today, the Target Company Stock is listed on the Prime Market of the Tokyo Stock Exchange. However, if such procedures are carried out, the Target Company Stock will be delisted following the prescribed procedures in accordance with the delisting standards of the Tokyo Stock Exchange. Once delisted, the Target Company Stock will not be able to be traded on the Prime Market of the Tokyo Stock Exchange. The Target Company plans to promptly announce future procedures as soon as they are decided in consultation with the Target Company.

4. Place where a Copy of the Tender Offer Report is to be Made Available for Public Inspection

NTT DOCOMO, INC. (2-11-1 Nagata-cho, Chiyoda-ku, Tokyo)

Tokyo Stock Exchange, Inc. (2-1 Nihonbashi Kabuto-cho, Chuo-ku, Tokyo)

II. Change to Affiliate Accounted for Under the Equity Method

1. Reason for Change

As a result of the Tender Offer, the Target Company will become the Tender Offeror’s affiliate accounted for under the equity method as of September 24, 2025 (the settlement commencement date of the Tender Offer).

2. Summary of the (Target Company) Subject to Change to Affiliate Accounted for Under the Equity Method

1.	Name	CARTA HOLDINGS, INC.	
2.	Location	TORANOMON HILLS STATION TOWER 36F, 2-6-1, Toranomon, Minato-ku, Tokyo, 105-5536	
3.	Name and Title of Representative	President, Representative Director and CEO, Shinsuke Usami	
4.	Description of Business	Digital Marketing Business / Internet-related Services Business	
5.	Capital	1,614 million yen (as of June 30, 2025)	
6.	Date of Incorporation	October 8, 1999	
7.	Major Shareholders and Ownership Ratio (as of June 30, 2025)	Dentsu Group Inc.	53.13%
		Shinsuke Usami	7.39%
		The Master Trust Bank of Japan, Ltd. (Trust Account)	3.70%
		NORTHERN TRUST CO. (AVFC) RE UKAI AIF CLIENTS NON LENDING 10PCT TREATY ACCOUNT (Standing proxy: The Hong Kong and Shanghai Banking Corporation, Tokyo Branch, Custody Services Department)	2.11%
		CARTA HOLDINGS Employee Stock Ownership Group	1.94%
		Morgan Stanley MUFG Securities Co., Ltd.	1.89%
		NORTHERN TRUST CO. (AVFC) RE IEDU UCITS CLIENTS NON TREATY ACCOUNT 15.315 PCT (Standing proxy: The Hong Kong and Shanghai Banking Corporation, Tokyo Branch, Custody Services Department)	1.73%
		Shouji Nagai	1.71%

	SMBC Nikko Securities Inc.		1.61%
	Hidenori Nagaoka		1.47%
8. Relationship between Tender Offeror and Target Company			
Capital Relationship	Not applicable.		
Personnel Relationship	Not applicable.		
Business Relationship	There are transactions related to digital marketing and advertising business with the Target Company Group.		
Related Party Relationship	Not applicable.		
9. Target Company's Consolidated Results of Operations and Consolidated Financial Condition for the Last Three Years			
Fiscal Years	FY2022	FY2023	FY2024
Consolidated Net Assets	27,471 million yen	23,833 million yen	24,492 million yen
Consolidated Total Assets	50,440 million yen	49,863 million yen	48,344 million yen
Consolidated Net Assets Per Share	1,080.42 yen	935.06 yen	955.64 yen
Consolidated Net Sales	25,940 million yen	24,111 million yen	24,275 million yen
Consolidated Operating Income	2,418 million yen	1,301 million yen	2,139 million yen
Consolidated Ordinary Income	3,036 million yen	1,798 million yen	2,384 million yen
Net Income Attributable to Owners of Parent or (Net Loss Attributable to Owners of Parent)	3,035 million yen	(2,360 million yen)	1,688 million yen
Consolidated Net Income Per Share or (Consolidated Net Loss Per Share)	119.20 yen	(93.81 yen)	66.79 yen
Dividend Per Share (Interim Dividend Per Share)	54.00 yen	54.00 yen	56.00 yen
	(27.00) yen	(27.00 yen)	(27.00 yen)

(Note) 7. Major Shareholders and Ownership Ratio (as of June 30, 2025) is based on the "Status of Major Shareholders" set forth in the Target Company's Semi-Annual Securities Report.

3. Number of Shares Acquired, Acquisition Price, and Shareholding Status Before and After the Acquisition

1. Number of Shares Held Before the Acquisition	- shares (Number of voting rights: -) (Voting rights holding ratio: -%)
2. Number of Shares Acquired	9,575,416 shares (Number of voting rights: 95,754) (Voting rights holding ratio: 37.75%)
3. Acquisition Price	Target Company Stocks: 20,001,777,600 yen
4. Number of Shares Held After the Acquisition	9,575,416 shares (Number of voting rights: 95,754) (Voting rights holding ratio: 37.75%)

(Note 1) The "Voting rights holding ratio" is calculated using the number of voting rights (253,003) pertaining to the Base Number of Shares (25,300,361 shares) as the denominator.

(Note 2) The “Number of Shares Acquired” and “Number of Shares Held after Change” represent the sum of the number of shares of the Target Company Stock tendered in the Tender Offer (9,512,416 shares) and the number of shares of the Target Company Stock (63,000 shares) subject to the Stock Options (630) tendered in the Tender Offer (9,575,416 shares).

(Note 3) The “Acquisition Price” represents the sum of the number of shares of the Target Company Stock tendered in the Tender Offer (9,512,416 shares) multiplied by the purchase price per share of the Target Company Stock in the Tender Offer (2,100 yen) (19,976,073,600 yen) and the number of Stock Options tendered in the Tender Offer (630) multiplied by the purchase price per Stock Option (40,800 yen) (25,704,000 yen). Advisory fees are not included.

4. Date of Change (Scheduled)

Wednesday, September 24, 2025 (the settlement commencement date of the Tender Offer)

5. Future Prospects

The impact of the change to the equity-method affiliate resulting from the Tender Offer on future business performance is currently under scrutiny, and any matters that should be announced in the future will be promptly disclosed.

END